

Cabinet

Dorset County Council



Date of Meeting	Cabinet: 7 June 2017
<p><u>Cabinet member(s)</u> Daryl Turner - Cabinet Member for Natural and Built Environment Tony Ferrari - Cabinet Member for Communities and Resources</p> <p><u>Local Members</u> All members (local members affected have been consulted/engaged separately)</p> <p><u>Lead Officer(s)</u> Richard Bates - Chief Financial Officer Mike Harries - Director for Environment and the Economy</p>	
Subject of Report	Quarterly Asset Management Report
Executive Summary	<p>This report is a quarterly update which sets out key issues relating to the various asset classes of Property, Highways, ICT, Fleet and Waste. The report has been kept brief this quarter and more comprehensive updates on asset classes will be provided in future reports.</p> <p>Some of the key items covered in the report are as follows:</p> <ul style="list-style-type: none"> • An update on the Asset Management Plan key performance indicators is provided (Para 2.1) • Approval to declare Monkton Park, Dorchester surplus to the County Council's requirements and commit it to Dorset Development Partnership (Para 3.1) • Approval to dispose of the former Brackenbury Infant School, Portland (Para 3.3) • Approval to gift the Riffs Youth Centre, Ferndown to Ferndown Town Council, using the County Council's general powers of competence (Para 3.4) • Approval to dispose of the former St. Martin's Care Home site, Gillingham at an undervalue so that it can be developed for an extra care scheme, using the County council's general powers of competence (Para 3.5) • Approval to the allocation of £550,000 to create additional pupil places at Yewstock and Mountjoy schools to save circa £900,000 pa on the costs of external placements (Para 3.6) • Renewal of the County Council's Corporate Vehicle Bodywork Repair framework contract (Para 6.1)

	<ul style="list-style-type: none"> • Details of the County Council’s capital programme and the financial performance in relation to this programme (Para 8.1 & 8.2)
Impact Assessment:	<p>Equalities Impact Assessment:</p> <p>The most recent equalities impact assessment was undertaken on the Asset Management Plan and identified the need to ensure that the interests and needs of the six equality groups are addressed at service level as part of the service asset management planning process, including consultation with users.</p>
	<p>Use of Evidence:</p> <p>The Asset Management Plan makes use of the following sources of evidence:</p> <ul style="list-style-type: none"> • The Corporate Plan and Community Strategy • Medium Term Financial Strategy • Outcomes from a Members Seminar on 25 September 2014 • Periodic public consultation • Local and National property performance data • Service (property) asset management plans • Highways asset management planning data • Corporate IT strategy
	<p>Budget:</p> <p>If all the recommendations in the report are approved there will remain a capital sum of £0.1m unallocated up to the end of 2019-20.</p>
	<p>Risk Assessment:</p> <p>Specific project risk registers are in place. None of the recommendations relate to or create high or medium risks.</p> <p>Having considered the risks associated with this decision using the County Council’s approved risk management methodology, the level of risk has been identified as: Current Risk: LOW Residual Risk: LOW</p>
Recommendations	It is recommended that the Cabinet:
	<p>(i) Approves the disposal of Monkton Park through Dorset Development Partnership and otherwise on terms to be agreed by the Director for Environment and the Economy (Para 3.1.5)</p>
	<p>(ii) Approves the disposal of the Brackenbury Infant School site, Portland on terms to be agreed by the Director for Environment and the Economy (Para 3.3.3)</p>
	<p>(iii) Approves the use of the County Council’s general powers of competence to gift the Riffs Building at Mountbatten Drive,</p>

		Ferndown to the Ferndown Town Council on a long leasehold interest at a peppercorn rent and otherwise on terms to be approved by the Director for Environment and the Economy (Para 3.4.2)
	(iv)	Approves the use of the County Council's general powers of competence to dispose of the whole site situated at Queen Street, Gillingham to Magna Housing at an undervalue of £500,000 and otherwise on terms to be agreed by the Director of Environment and the Economy (Para 3.5.5)
	(v)	Approves the allocation of £550,000 of capital to create extra places at Mountjoy and Yewstock Special Schools (Para 3.6.3)
	(vi)	Approves the virement of the £150,000 County Council contribution from Chapel Gate Roundabout scheme to Parley Cross Junction improvements schemes (Para 4.1.3)
	(vii)	Approves the procurement of a new Framework for a Corporate Vehicle Bodywork Repair Service (Para 6.1.4)
	(viii)	Approves the overall revised estimates and cash flows for projects as summarised and detailed in Appendix 1 (Para 8.2.2)
	(ix)	Notes the ongoing discussions in respect of Bovington Park (Para 3.2)
Reason for Recommendation	A well-managed Council ensures that the best use is made of its assets in terms of optimising service benefit, minimising environmental impact and maximising financial return.	
Appendices	Appendix 1 Financial Summary and Capital Control Totals Appendix 2 Financial Summary of Approved Capital Projects Appendix 3 Property Performance Indicators Appendix 4 Monkton Park site Plan Appendix 5 Bovington Park site Plan Appendix 6 Former Brackenbury School site Plan Appendix 7 Former St Martins EPH site Plan	
Background Papers	The Property Asset Management Plan 2015-18 The Highways Asset Management Plan (Vol. 1/Vol. 2)	
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1 Background

- 1.1 This report provides an update on key issues relating to various assets, including progress in property asset reduction and rationalisation. It also seeks approval for a number of transactions and project matters.
- 1.2 This report covers all the County Council's asset classes: Property, Highways, ICT, Fleet and Waste (via DWP).

2 Assets / Whole authority performance

2.1 Asset Management Plan Key Performance Indicators

- 2.1.1 The Asset Management Plan (AMP) sets out the key property priorities and strategies of the County Council over a three year period. There are 10 performance indicators detailed within the AMP which detail the progress that the County Council is making in delivering those priorities. Progress against the KPIs is set out in Appendix 3 of this report and is also reported on Dorset for You, via this link: <https://www.dorsetforyou.gov.uk/dorset-property/assetmanagement-plan>
- 2.1.2 Some highlights are that the County Council has disposed of 24% of its non-schools property estate over the past 7 years. It has generated revenue savings of £572,000 over 2 years from the disposal of properties and capital receipts in excess of £9.0m over the same period. One of the County Council's key property objectives is to roll out flexible working across its office estate, enabling it to reduce the number of offices that it occupies from 28 down to 8. It has vacated 26% of its office space over the past 2 years and plans are on course to generate revenue savings of £820,000 per annum from its office estate alone.

2.2 The Community Offer for Living and Learning

- 2.2.1 A report will be brought to the Cabinet in July setting out the background of this programme and providing an update on progress.

3 Dorset Property Asset Management

3.1 Disposal of Monkton Park and Proposed Sale and Leaseback to Dorset Development Partnership

- 3.1.1 As part of the Way We Work property programme it is proposed to vacate the office space at Monkton Park, which is outdated and expensive to run. The Children's Services functions at Monkton Park will be substantially relocated to the South Annexe at County Hall. It is intended that as part of this exercise DHUFT staff currently situated in Marvin House on the site (edged green on the plan at Appendix 4) will also co-locate on to the County Hall campus thereby facilitating an early surrender of their lease of Marvin House.
- 3.1.2 It is proposed that the land at Monkton Park, which is edged red on the attached plan, is declared surplus to the County Council's needs. The site of Dorchester Learning Centre located in The Old Rectory (edged blue on the attached plan) will not be declared surplus at this stage pending Children's Services ongoing review of this provision.
- 3.1.3 It is proposed to commit the site to Dorset Development Partnership (DDP) at its market value, subject to the County Council taking a 5 year leaseback, initially at a peppercorn rent and subject to termination on 7 days' notice by the County Council once vacant possession is granted. The County Council will retain a right for 18

months to buy back Monkton Park should, as result of the Children's Services review, there is a demonstrable need for the future use of the site by County Council services.

- 3.1.4 DCC will participate in any additional value generated upon DDP selling the site after deduction of the holding costs, notional finance costs and fees.
- 3.1.5 The Cabinet is requested to approve the disposal of Monkton Park through Dorset Development Partnership and otherwise on terms to be agreed by the Director for Environment and the Economy **(Recommendation (i))**

3.2 Bovington Park Update

- 3.2.1 The proposed sale of Bovington Park has been frustrated by the inability of the MOD to release a restrictive covenant of which they are the beneficiary restricting the use of the site for the purposes of a school. Discussions have been progressing with the Tank Museum who are primarily interested in acquiring the former playing fields (c7 acres, as indicated hatched red on the plan at Appendix 5) for their future expansion and The Delta Education Trust who have expressed an interest in the remaining 10 acre site including the former middle school (as indicated hatched blue on the plan) for the potential provision of a special school for children with autism across Dorset.
- 3.2.2 The prospective sale to the Tank Museum will be compliant with S123 of the Local Government Act and subject to an independent valuation. The prospective sale to Delta Education Trust would probably require use of the County Council's general powers of competence to enable a sale at undervalue. At present confirmation is being sought from the commissioning bodies within the County Council, Poole Borough Council and Bournemouth Borough Council as to the need for this proposed facility and the value that would derive to the County Council before a formal recommendation can be brought forward.
- 3.2.3 Cabinet is requested to note that these discussions are ongoing.

3.3 Disposal of Former Brackenbury School, Three Yards Close, Portland

- 3.3.1 The former Brackenbury Infant School has been vacant since the IPACA academy was formed several years ago, pending wider discussion on its potential use by other County Council services or the wider community. These investigations have been exhaustive and no need has been identified for the building.
- 3.3.2 It is recommended that the property (as edged red on the plan at Appendix 6) is declared surplus and marketed as soon as possible.
- 3.3.3 The Cabinet is requested to approve the disposal of the Brackenbury Infant School site on terms to be agreed by the Director for Environment and the Economy **(Recommendation (ii))**

3.4 Riffs Youth Club, Mountbatten Drive, Ferndown – Transfer to the Town Council

- 3.4.1 A report was brought to the Cabinet in March, setting out proposals for the Ferndown Town Council to take over the operation of the Riffs Youth Club which is situated between the Ferndown First and Middle Schools. The building has been substantially vacant since the Youth Centre stopped operating and the Town Council would like to take on the building on a long leasehold basis and use it as a youth and community centre. The proposal put forward in March was subject to further due diligence being carried out on the Town Council's proposal, but the principle was supported by the local members. The value of the interest in the building that the County Council would gift to the Town Council is assessed as £450,000.

3.4.2 The County Council is now satisfied that the Ferndown Town Council's proposals are sound and it is recommended that the County Council uses its general powers of competence to gift the Riffs Building at Mountbatten Drive, Ferndown to the Ferndown Town Council on a long leasehold interest at a peppercorn rent and otherwise on terms to be approved by the Director for Environment and the Economy **(Recommendation (iii))**.

3.5 Site of former St. Martins Care Home and Adult Education Building, Queen Street, Gillingham

3.5.1 An update on this site was brought to the Cabinet in June 2016 which set out the principle of disposing of the site (edged red on the plan at Appendix 7) for extra care housing. The provision of more extra care housing is one of the key aspirations of the County Council and the current Asset Management Plan states 'The County Council will work with partners to develop funding models which make the development of extra care housing possible. It will consider making both land and/or capital funding available for such schemes'.

3.5.2 The update in June 2016 advised that due to funding issues and the requirement placed on Registered Providers (RP) by Government to reduce rents, it had not been possible to develop a viable extra care scheme on the site in Gillingham. However, it stated that discussions were progressing with an RP who was willing to progress the scheme using, in part, its own reserves. Whilst it has taken longer than hoped to take matters forward, the RP – Magna Housing – has now put forward a proposal to acquire the site and to develop a 54 unit extra care scheme in accordance with a brief set down by the County Council.

3.5.3 It has put forward an offer to acquire the site for the sum of £500,000. Whilst that is a fair offer for such a use, the County Council had previously received an unsolicited offer from a retirement home provider (this sector of the market tends to offer the highest land values for the best sites) in the sum of £1,100,000. Therefore if the County Council is minded to proceed with the sale of this site to Magna Housing it would need to use its general powers of competence to dispose of the site at an undervalue.

3.5.4 The June 2016 report detailed the benefits of promoting extra care accommodation. The financial business case and model for this was set out in the Extra Care Strategy which was previously adopted by the Cabinet. To re-iterate, Extra Care housing is a cost effective alternative to residential care. In East Sussex, early in 2012, after the completion of one extra care scheme in each Borough and District, commissioners commissioned an independent evaluation of extra care housing. The most significant finding was that when assessing where residents in the schemes would live if they were not living in extra care housing, 63% were judged as needing residential or nursing care. Given the average cost of a residential care placement to the County Council of £688 per week, if this scheme keeps just 17 people out of County Council funded residential care for one year the County Council will have generated payback on this undervalue through revenue savings.

3.5.5 The Cabinet was previously minded to ratify use of the County Council's general powers of competence to enable the disposal of the Queens Street site at an undervalue, although at that stage it could not be defined as to how much the undervalue would be. This has now been clarified as being £600,000. Therefore, it is recommended that the Cabinet approves the use of the County Council's general powers of competence to dispose of the whole site situated at Queen Street, Gillingham to Magna Housing at a price of £500,000 (which constitutes an undervalue of £600,000) and otherwise on terms to be agreed by the Director of Environment and the Economy **(Recommendation (iv))**.

3.6 Special School Capacity – Invest to Save bid for Capital

- 3.6.1 Children's Services are currently reviewing its specialist educational provision across Dorset to ensure that it can provide appropriate education close to home for all children. Under this review it has identified that there is a need for additional special school provision in the county for children with moderate or severe learning difficulties. The County Council currently has 5 special schools to cater for these needs, of which at least 2 have scope for an increase in their capacity.
- 3.6.2 Children's Services have put forward 'an invest to save' bid for a capital allocation in the sum of £500,000 (plus OB of 10%) for modifications/additions to buildings at Yewstock and Mountjoy schools. This will collectively create space for an additional 20 - 24 pupils. By providing this additional capacity the County Council will avoid having to place pupils with external providers, sometimes out of county, which incurs an average cost of £65,000 per annum per pupil, together with additional transport costs. The average cost of pupils attending one of DCC's special schools is £20,000 per annum, so the creation of these additional places would save the County Council in the order of £900,000 per annum (£45,000 x 20). It would also be in the best interests of the children and their families to educate them close to home and would improve the lives of these families, which is a corporate outcome.
- 3.6.3 Managing Our Assets Group considered this invest to save bid and it has recommended to the Cabinet that capital in the sum of £550,000 should be allocated to Children's Services to enable the necessary work to create these additional places to be undertaken. Funds would be allocated from a surplus of capital receipts. The Cabinet is recommended to approve the allocation of £550,000 of capital to create extra places at Mountjoy and Yewstock Schools (**Recommendation (v)**).

4 Highways Asset Management – items to note

4.1 Chapel Gate DLEP scheme:

- 4.1.1 Further to the report to Cabinet on 22 October 2014 regarding 'Dorset's Growth Deal: Capital Scheme Funding', a revised scheme is being delivered for Chapel Gate Roundabout with a reduced total scheme budget of £1,600,000. As this is 50% lower than the original total scheme budget of £3,300,000, the 10% capital funding contribution from the County Council reduces from £300,000 originally, to £150,000 now.
- 4.1.2 Further to the reduction in DCC capital funding for Chapel Gate Roundabout, it is proposed to vire DCC's remaining funding of £150,000 to Parley Cross junction improvements schemes as this would be consistent with the corridor approach that the DLEP and DCC are taking with delivery of these schemes.
- 4.1.3 The Cabinet is requested to approve the virement of the £150,000 County Council contribution from Chapel Gate Roundabout scheme to Parley Cross Junction improvements schemes (**Recommendation (vi)**).

4.2 Bridge works on A35 at Upton

- 4.2.1 The first phase of the central reservation concrete barriers and carriageway realignment works have now been completed. The second phase verge barriers are due to start in January 2018. There are no budgetary issues to report.

5 ICT Asset Management

5.1 No items to report on this quarter.

6 Fleet Asset Management

6.1 Corporate Vehicle Bodywork Repair contract

6.1.1 The current 4 year framework, containing three suppliers, expires on 2 February 2018 prompting a need for a new agreement to meet the on-going requirement for an essential vehicle bodywork repair service to support the County Council's insurance function and maintain its and Dorset Waste Partnership's vehicle fleet. The proposed new framework will be for a maximum of 4 years and will again take the form of a multi supplier/Lot Framework to meet the need for the geographical spread and vehicle size requirements. The previous framework also covered the needs of Dorset Fire Service vehicles, but following the merger with Wiltshire Fire Service, confirmation will be sought on whether the service wishes to be included in the new arrangement.

6.1.2 The aggregated value of the framework based on the last 4 years spend is estimated to be in the region of £650,000. Almost all this spend is in connection with insurance claims.

6.1.3 The contract process is at scoping stage and Cabinet's approval to carry out the procurement process and let the framework is sought.

6.1.4 It is recommended that the Cabinet approves the procurement of a new Framework for a Corporate Vehicle Bodywork Repair Service (**Recommendation (vii)**).

7 Waste Asset Management

7.1 No items to report on this quarter.

8 Financial Performance

8.1 Financial Summary and Capital Control Totals

8.1.1 The overall financial position is summarised in Appendix 1. Over the next three years the total sum available is £0.1m up to the end of 2019-20.

8.2 Executive Summary of Approved Projects, including significant changes

8.2.1 Detail of approved schemes are set out in the schedule at Appendix 2. The schemes where project costs exceed their budgets by more than 5% are shown with a ☹.

8.2.2 The Cabinet is requested to approve the overall revised capital expenditure estimate and cash flows as summarised in Appendix 1 (**Recommendation (viii)**).

Richard Bates
Chief Financial Officer
June 2017

Mike Harries
Director for Environment and the Economy

DCC CAPITAL PROGRAMME 2016-17 to 2019/20 : EXPENDITURE ESTIMATES (GROSS)

DIRECTORATE	2016-17 £'000	2017-18 £'000	2018-19 £'000	2019-20 £'000
ENVIRONMENT	29,670	45,982	16,619	13,690
CHILDRENS	18,813	26,060	17,708	1,093
ADULT & COMMUNITY	353	3,333	4,620	395
CABINET / WHOLE AUTHORITY	8,765	16,192	5,227	1,893
DORSET WASTE PARTNERSHIP	3,289	5,007	3,856	4,657
CAPITAL FLEET REPLACEMENTS	2,185	1,539	1,053	510
CAPITAL R & M	4,270	6,037	5,967	5,967
TOTAL	67,345	104,150	55,050	28,205
Anticipated Slippage		(30,000)	15,000	15,000

Contingency re Risk Items		2,499	0	0
(Overcommitted) / Remaining flexibility (to meet target)		103	0	0
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Gross Predicted Capital Spend		67,345	76,752	70,050
				43,205
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APPENDIX

2

CAPITAL PROGRAMME 2016/17- 2019/20

- ☺ Project being delivered within or on previously agreed budget and time
- ☹ Project being delivered within 5% or £250k of previously agreed budget or time
- ☹ Project **not** being delivered within 5% or £250k of previously agreed budget or time

Total Payments £'000	Before 2016-17 £'000	2016-17 £'000	2017-18 £'000	2018- 19 £'000	2019-20 £'000	After 2019-20 £'000
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For start before 2016-17**CHILDREN'S SERVICES**

Completed projects awaiting final account	31	11	0	20	0	0	0	☺
School Access Initiative Schemes < £250k	8,330	7,758	322	250	0	0	0	☺
Blandford School STP	1,000	881	24	95	0	0	0	☺
Leeson House - DDA Works	664	493	86	34	51	0	0	☺
Gross Expenditure	10,025	9,143	432	399	51	0	0	

ENVIRONMENT

Weymouth Relief Road - Scheme Costs	86,816	83,371	(279)	1,978	750	996	0	☺
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The Weymouth Transport Package for the 2012 Games - Construction Costs	9,443	9,436	7	0	0	0	0	😊
Railway Overbridge Parapet Protection - Fees & Feasibility	195	141	54	0	0	0	0	😊
Highway and Property Flooding	300	197	0	103	0	0	0	😊
Dorchester Transport and Environment Plan	3,441	725	432	1,587	697	0	0	😊
Visitor Centre at Durlston Castle	5,952	5,952	0	0	0	0	0	😊
Network Traffic Control Centre	300	215	2	83	0	0	0	😊
Re-signalling of the Wareham to Swanage branch line	3,232	3,247	1	(16)	0	0	0	😊
Implementation of Waste Management Strategy - Bridport HRC Phase 2 (Order of Cost)	8,900	9,360	131	(591)	0	0	0	😊
A3066 Beaminster Tunnel	2,456	2,447	9	0	0	0	0	😊
Shaftesbury Traveller Site	1,004	946	0	58	0	0	0	😊
Hardy's Birthplace Project at Thorncombe Wood	1,119	1,044	4	15	56	0	0	😊
Springfield Distributor Road, Verwood	1,535	488	38	1,009	0	0	0	😊
Lyme Regis Coastal Stabilisation	4,270	3,242	175	853	0	0	0	😊
Hayward Main Bridge	1,548	131	998	419	0	0	0	😊
Salt Barn - Charminster Depot	460	468	(8)	0	0	0	0	😊
Dinahs Hollow and Church Slope, Melbury Abbas	1,744	713	493	538	0	0	0	😊
A338 Major Maintenance	22,000	13,760	6,577	1,663	0	0	0	😊
Chapel Gate Roundabout	3,300	119	179	1,541	1,461	0	0	😊

Hurn Roundabout	2,400	100	62	2,238	0	0	0	😊
Blackwater Interchange	8,000	58	328	7,614	0	0	0	😊
Longham Mini Roundabouts	2,000	0	0	2,000	0	0	0	😊
A338 Widening Scheme	850	0	0	850	0	0	0	😊
Gross Expenditure	171,265	136,160	9,203	21,942	2,964	996	0	

ADULT AND COMMUNITY

Dorchester Library & Adult Learning Centre - Fitting out etc.	1,289	1,289	0	0	0	0	0	😊
Dorset History Centre Extension	2,937	17	17	636	2,157	110	0	😊
Bridport Connect	4,700	19	86	2,147	2,313	135	0	😊
Gross Expenditure	8,926	1,325	103	2,783	4,470	245	0	

CABINET / WHOLE AUTHORITY

Disabled Access to County Buildings	1,326	1,306	0	20	0	0	0	😊
Superfast Broadband Project	36,993	21,356	4,008	3,538	8,091	0	0	😊
County Hall Masterplan - The Workspaces Project	2,000	661	1,275	64	0	0	0	😊
Implementation of Replacement Childrens Social Care System (RAISE)	2,000	0	0	2,000	0	0	0	😊

Implementation of Replacement Adult Social Care System (AIS)	3,000	577	667	1,044	712	0	0	😊
Implementation of Replacement Library Management System	654	354	0	300	0	0	0	😊
Dorset Management Information System for Children (DMISC)	1,223	1,092	55	76	0	0	0	😊
ICT - Whole Authority provision for business change, cost effectiveness improvements & infrastructure maintenance through ICT	4,500	2,586	915	999	0	0	0	😊
Gross Expenditure	38,481	21,548	6,920	9,052	961	0	0	

DORSET WASTE PARTNERSHIP

Infrastructure, Containers and Vehicles	45,229	20,355	3,289	5,007	3,856	4,657	8,065	😊
Gross Expenditure	45,229	20,355	3,289	5,007	3,856	4,657	8,065	

Total Pre 2016-17 Starts **273,926** **188,531** **19,947** **39,183** **12,302** **5,898** **8,065**

For starts in 2016-17 and later

CHILDRENS

Schools Access Initiatives (SAI)	800	0	0	200	600	0	0	😊
APT Projects	1,200		300	300	300	300		😊
Carry forward balance	(307)		(300)	(7)				

Mobiles and Urgent Provision	3,172	1,220	366	793	793	☺
Carry forward balance	223	223				
Gross Expenditure	5,088	0	1,443	859	1,693	1,093
						0

ENVIRONMENT

Local Transport Plan (Integrated Transport)	11,129	3,571	3,061	2,329	2,168	☺
Less MFC Efficiency Savings	(120)	(30)	(30)	(30)	(30)	
National Productivity Investment Fund	2,492		2,492			
Corporate Funding	325	325				
Carry forward from previous year	2,171	2,171				
Slippage	0	(3,400)	3,400			
Replacement of Traffic Control Assets	500		250	250		
Local Transport Plan Maintenance	40,275	11,529	10,364	9,191	9,191	☺
Less MFC Efficiency Savings	(1,360)	(340)	(340)	(340)	(340)	
Carry forward from previous year	108	108				
Incentive Funding	1,158		1,158			
Pothole Fund	1,887	817	1,070			
Corporate Funding	3,000	3,000				
Repayment of A338 Spur Rd Contribution	(2,200)	(550)	(550)	(550)	(550)	
Investment in Maintaining Carriageway Condition	1,300		750	550		
Local Transport Plan Bridge Maintenance	7,680	1,920	1,920	1,920	1,920	☺
Carry forward from previous year	200	200				
Refund from A338 Contingency	200	200				
Slippage	0	(160)	160			
APT Projects	1,340	335	335	335	335	0 ☺

Carry forward balance	128		128					
County Farms Ringfenced & Property Review	643		643					☺
Gross Expenditure	70,856	0	20,467	24,040	13,655	12,694	0	

ADULT AND COMMUNITY

Integrated Digital Care Fund	400	0	0	400	0	0	0	☺
Adults APT Projects	625		250	125	125	125	0	☺
Carry forward balance	0		0	0	0			
Libraries APT Projects	75		0	25	25	25	0	☺
Carry forward balance	0		0	0	0			
Gross Expenditure	1,100	0	250	550	150	150	0	

CABINET/WHOLE AUTHORITY

Contribution to Dorset Green Purbeck	927	0	500	427	0	0	0	☺
ICT Project Portfolio	1,200	0	0	500	700	0	0	☺
County Wide Office Reconfiguration	2,893	0	100	2,120	673	0	0	☺
County Hall Masterplan Year 3	500	0	0	500	0	0	0	☺
Community Offer for Living & Learning	2,700	0	0	1,700	1,000	0	0	☺
APT Projects (County Buildings)	420		105	105	105	105		☺
Carry forward balance	(17)		(17)					
APT Projects (ICT)	5,752		1,438	1,438	1,438	1,438		☺
less reversal of acceleration to 15/16	(422)		(422)					

APT Projects Development Schemes	540		135	135	135	135		☺
Carry forward balance	(392)		(392)					
APT Projects Minor Works & Feasibilities	233		53	60	60	60		☺
Carry forward balance	48		48					
APT Chief Executives Special Projects	620		155	155	155	155		☺
Carry forward balance	142		142					
Gross Expenditure	15,144	0	1,845	7,140	4,266	1,893	0	
Total 2016-17 (& Later) Starts	92,188	0	24,005	32,589	19,764	15,830	0	

MODERNISING SCHOOLS PROGRAMME

Completed Projects awaiting Final Account	773	25	38	207	503	0	0	☺
Project Development Allowance	3,520	3,167	13	340	0	0	0	☺
Chesil Cove Federation Replacement Primary	8,921	8,416	67	378	60	0	0	☺
Pimperne Primary - Replacement	6,170	5,531	198	102	339	0	0	☺
Queen Elizabeth School - replacement	57,633	57,433	0	200	0	0	0	☺
PURBECK SCHOOLS RE-ORGANISATION								
Purbeck School - core works	7,813	7,713	46	54	0	0	0	☺
St George's Primary Langton Matravers	2,782	2,766	19	-3	0	0	0	☺
St Mary's RC Primary Swanage	3,655	3,325	90	34	206	0	0	☺
Wool Primary	569	566	0	3	0	0	0	☺

Swanage Primary	829	829	0	0	0	0	0	😊
Corfe Castle Primary	1,281	1,281	0	0	0	0	0	😊
Swanage St Mark's Primary	3,103	3,006	7	90	0	0	0	😊
Lytchett Minster	3,314	3,279	35	0	0	0	0	😊
Sandford St Martin	3,746	3,513	85	2	146	0	0	😊
Lulworth Primary	2,938	2,425	210	159	144	0	0	😊
Bere Regis	5,351	1,113	3798	293	147	0	0	😊

BASIC NEED PROJECTS

Completed projects & projects < £500k	2,536	1,650	732	128	26	0	0	😊
Project Development Allowance	1,133	464	82	337	250	0	0	😊
Manor Park First School	4,113	3,569	401	143	0	0	0	😊
Twynham Primary	8,306	238	1020	6748	300	0	0	😊
Damers Replacement	10,380	2,281	7141	958	0	0	0	😊
Chickerell Primary	832	798	31	3	0	0	0	😊
Burton Primary	905	795	52	58	0	0	0	😊
Contribution to Lytchett Minster (Playing Field)	150	0	0	150	0	0	0	😊
Christchurch School (Twynham) school within a school	1,365	1,294	39	32	0	0	0	😊
Downlands	2,838	2,333	404	80	21	0	0	😊
Highcliffe St Marks	2,808	587	1,507	260	454	0	0	😊

Wimborne First	7,758	18	101	684	5,619	1,031	305	😊
St Osmund's	3,685	25	730	2,645	285	0	0	😊
Sherborne Abbey	1,949	0	115	1,694	140	0	0	😊
Other Basic Need Projects not yet approved	17,087	0	0	13,087	4,000	0	0	😊

PRIMARY CAPITAL PROGRAMME

Puddletown CE VC First	4,875	4,846	29	0	0	0	0	😊
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14 - 19 PROJECTS / SEN PROJECTS
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SEN Projects (Yewstock)	3,931	3,768	58	97	8	0	0	😊
Other Schemes awaiting approval plus funding available or over committed	(2,181)			(4,161)	3,316	(1,031)	(305)	

Modernising Schools Programme Control Total	184,758	127,054	16,938	24,802	15,964			
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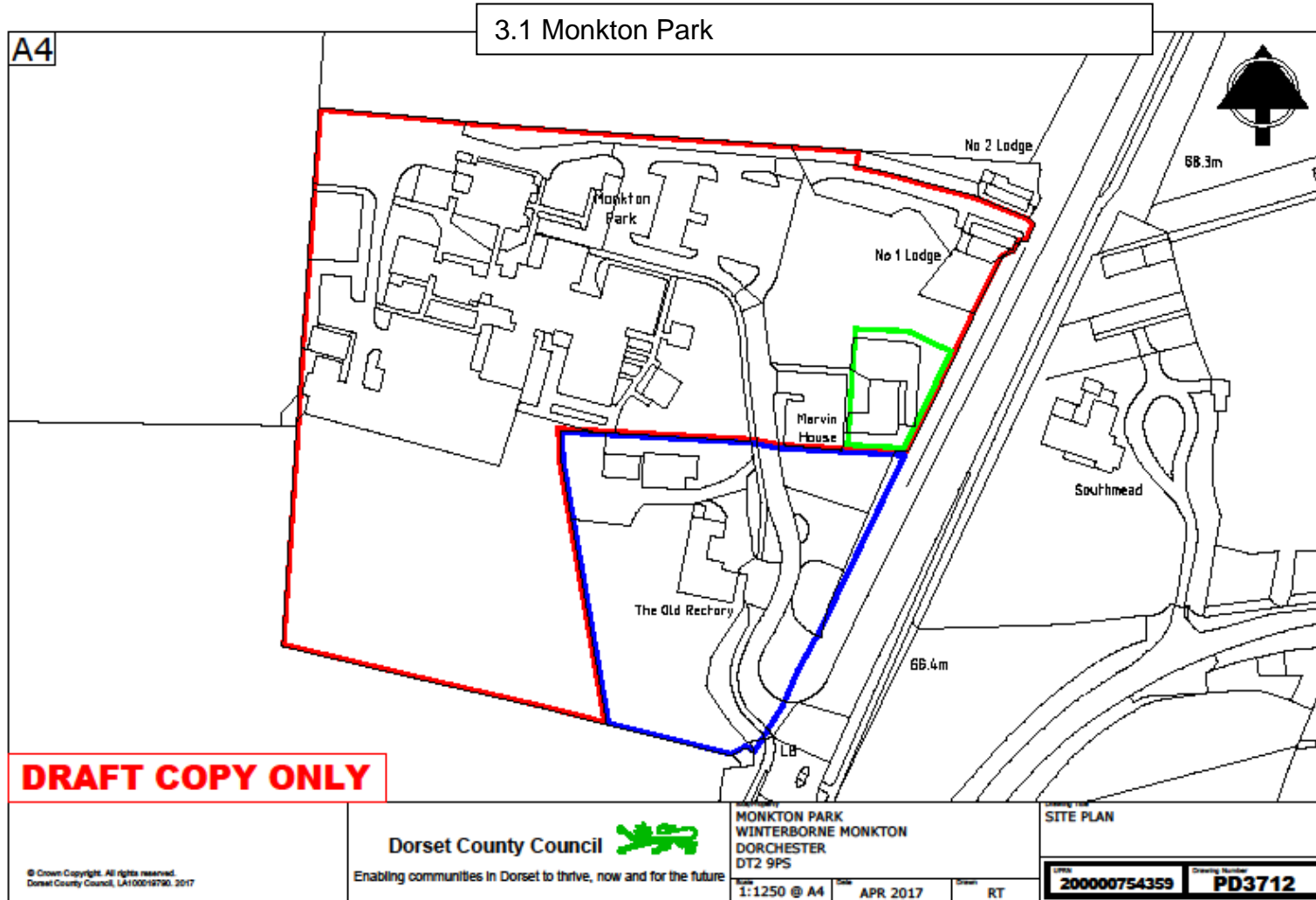
Capital Fleet Replacements			2,185	1,539	1,053	510		
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Capital R & M			4,270	6,037	5,967	5,967		
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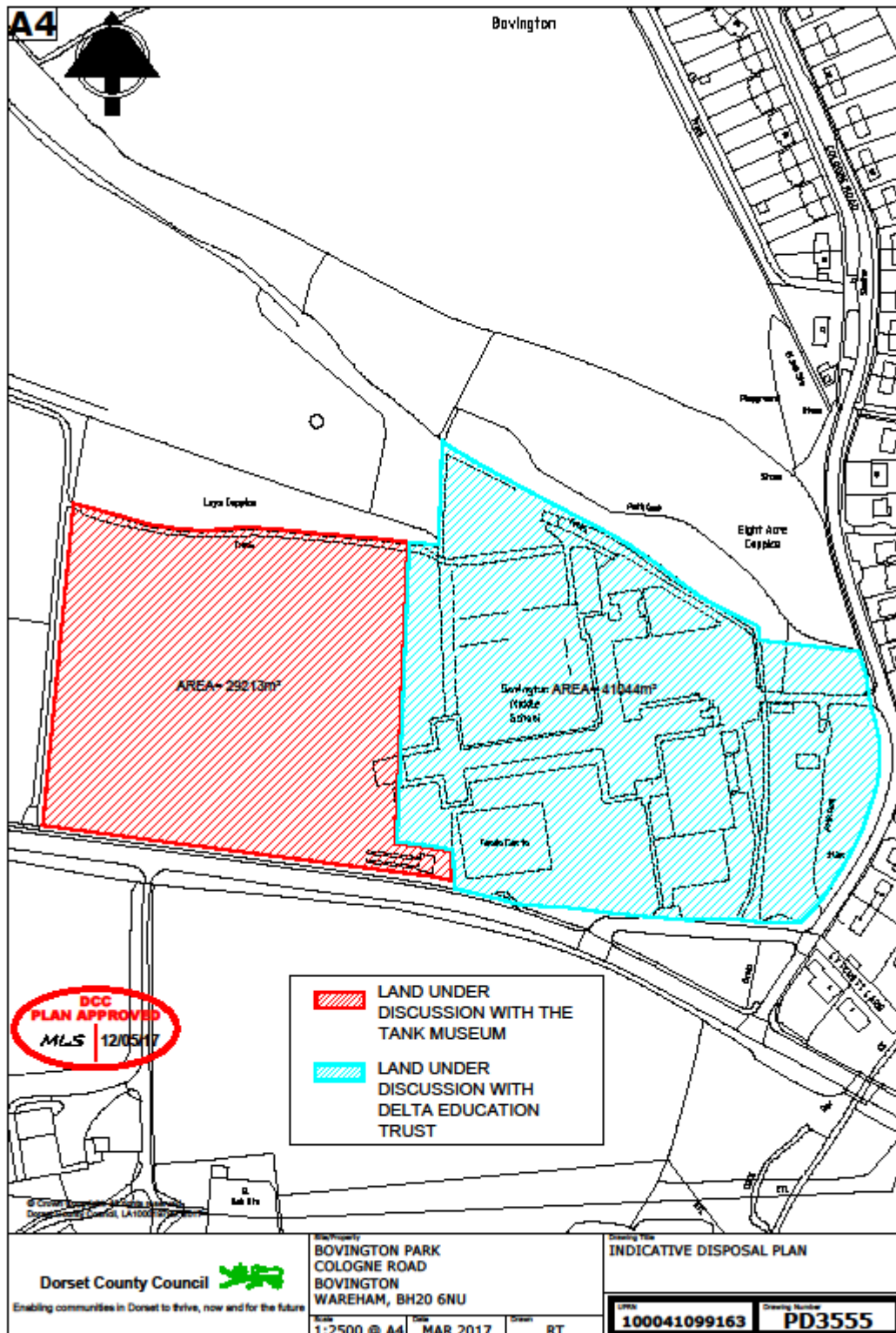
TOTAL EXPENDITURE	226,545		67,345	104,150	55,050	28,205		
TOTAL GRANTS / CONTRIBUTIONS	(102,452)		(44,306)	(32,242)	#####	(15,115)		
TOTAL NET COST TO DCC	124,093		23,039	71,908	29,146	13,090		

Progress against Asset Management Plan KPIs			
Performance Indicators	Progress	Comment	RAG Status
To reduce the net floor area of the non-schools estate by 50% by March 2020	24.0% of the non-schools estate has been disposed of since April 2010.	This is up by 3.0% since December 2016 as a result of the disposal of a further 10 assets under the asset reduction strategy.	Amber
To accurately capture the gross property spend and to meet the Forward Together Property savings target to reduce the running costs of the non-schools estate by £3.2m by March 2020	To date the running costs of the non-schools estate has been reduced by £572,400 per annum.	The base figure for gross property spend on non-schools estate at the 2014/15 year end was assessed as £7,290,000. However, this is being reviewed due to the removal of Tricuro properties from the estate. A revised figure and savings target will therefore need to be agreed in due course.	Amber
To reduce the cost of required building maintenance from £103.00 m2 to £81.00 m2 by March 2018.	The cost of building maintenance wef 1 April 2016 is £95 m2.	This target is updated annually. The programme to dispose of poor quality buildings is helping to reduce the maintenance backlog.	Green
To reduce the non schools buildings energy consumption per net floor area (kwh/m ²) by 10% by March 2018.	In March 2016 the non schools building energy consumption was 162.37 kWh/m ² . This represents a decrease of 3.6%	Baseline: The non schools building energy consumption wef 1 April 2015 was 168.37 kWh/m ² - It is proposed that this target is updated annually.	Green
To reduce non-schools buildings CO ² emissions per net floor area (tonnes CO ² /m ²) by 10% by March 2018.	In March 2016 the non schools building CO ₂ emissions per net floor area was 0.0536 tonnes CO ₂ /m ² . This represents a decrease of 6.78%	Baseline: The non-schools buildings CO ₂ emissions per net floor area wef 1 April 2015 was 0.0575 tonnes CO ₂ /m ² - It is proposed that this target is updated annually.	Green

To generate a minimum of £12.5m in capital receipts by March 2018	The County Council has generated capital receipts amounting to £9,193,000 since 1 April 2015.	It is forecast to generate £23.00m in capital receipts between 2015 and 2018.	Green
To increase the operational surplus of the County Farms Estate by 6% by March 2018	The operational surplus for 2016/17 was £586,348, an increase of 12.93% on the base figure.	The operational surplus generated by the County Farms Estate for 2014/15 (against which the uplift is measured) was £519,193.	Green
To reduce the net floor area of the office estate by at least 15,000 m2 by March 2020	To date, the County Council has disposed of 7,651 m2 of office accommodation, which equates to 17.67% of the floor area. A further 3,627m2 of space is currently on the market or under offer.	The net area of the County Council's office estate wef 1 April 2015 is 43,285 m ² .	Green
To reduce the average office floor space per office based employee to below 9m2 per employee by March 2018	Based on a recent assessment of staff numbers, the current occupancy level is 11.72 m2/fte.	The average floor space per employee has reduced (from 16.4m2 in 2015). The figure will fall further when surplus buildings have been disposed.	Amber
To deliver 95% of major construction contracts within +/- 5% of budget, which includes a 10% allowance for optimism bias	Three major building projects (>£500k) were completed in 2016/17. All three were within +5% of the original budget, which equates to 100% against the target going forward of 95%.	In overall budgetary terms the three projects were delivered with a £288k saving against their aggregated budget which represents just over a 1.5% saving on the total original budget. It is proposed that this target is updated annually.	Green



3.2 Bovington Park



Dorset County Council
 Enabling communities in Dorset to thrive, now and for the future

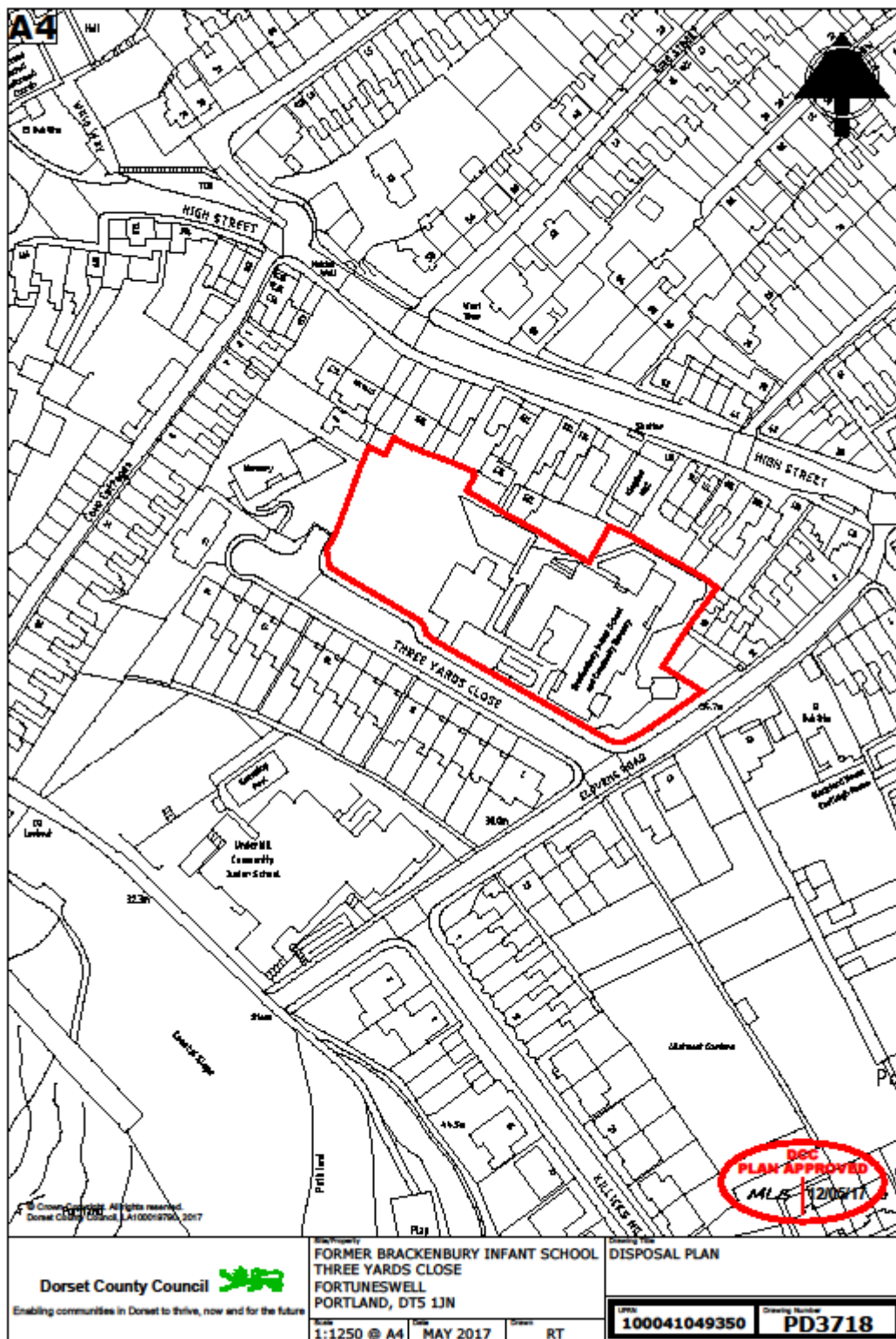
BOVINGTON PARK
 COLOGNE ROAD
 BOVINGTON
 WAREHAM, BH20 6NU


Scale: 1:2500 @ A4 Date: MAR 2017 Screen: RT

INDICATIVE DISPOSAL PLAN

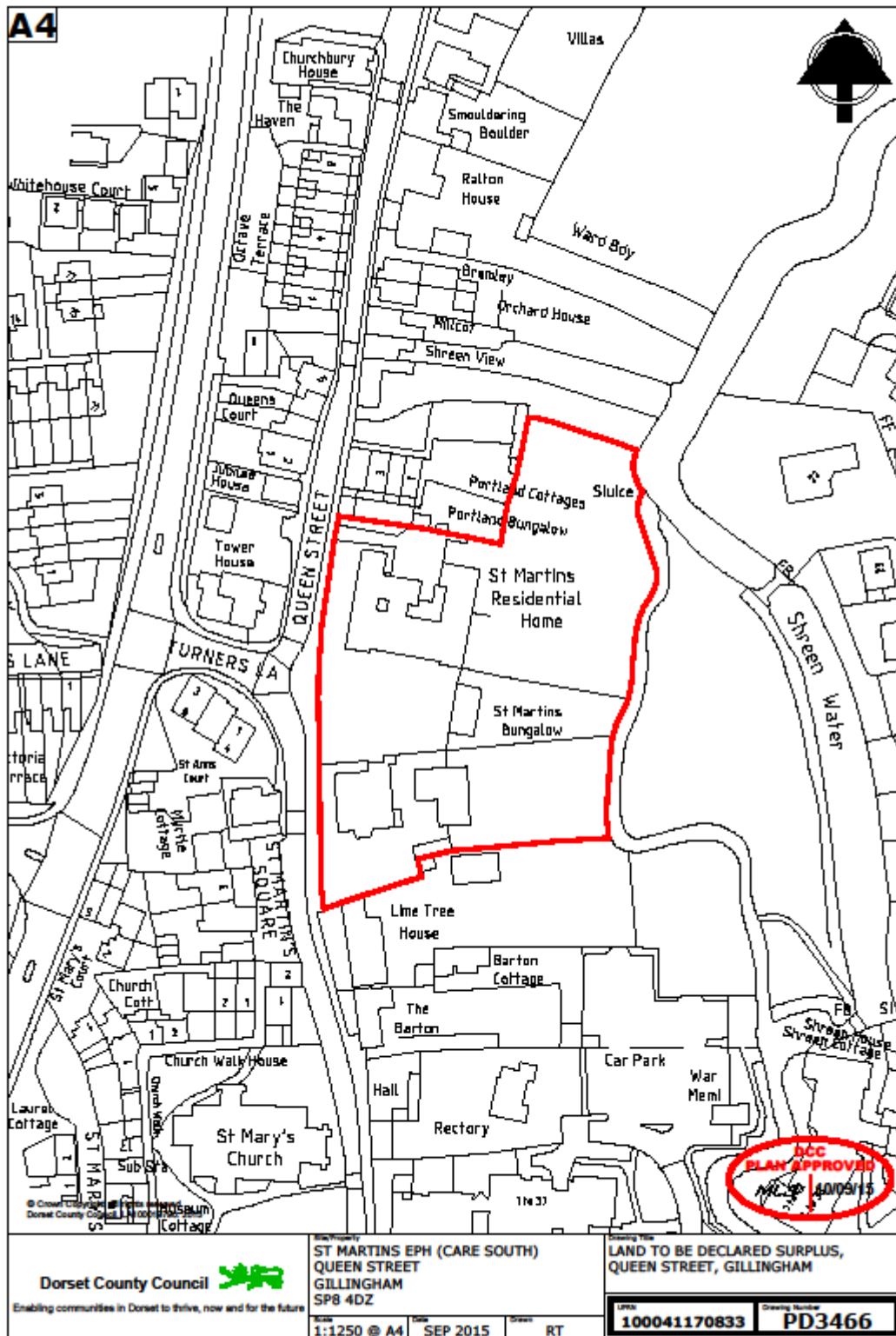
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3.3 Brackenbury School



 <p>Dorset County Council Enabling communities in Dorset to thrive, now and for the future</p>	<p>Site/Property FORMER BRACKENBURY INFANT SCHOOL THREE YARDS CLOSE FORTUNESWELL PORTLAND, DT5 1JN</p>	<p>Drawing Title DISPOSAL PLAN</p>
	<p>Scale 1:1250 @ A4</p>	<p>Date MAY 2017</p>
<p>LRN 100041049350</p>		<p>Drawing Number PD3718</p>

3.5 St Martins EPH



Dorset County Council
 Enabling communities in Dorset to thrive, now and for the future

ST MARTINS EPH (CARE SOUTH)
 QUEEN STREET
 GILLINGHAM
 SP8 4DZ

LAND TO BE DECLARED SURPLUS,
 QUEEN STREET, GILLINGHAM

100041170833 PD3466

Scale: 1:1250 @ A4 Date: SEP 2015 Sheet: RT